

Performance Analysis and Benchmarking - Children Looked After

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	For further long term trend data, benchmarking, contextual data and performance against national thresholds, please refer to Appendix B, the Adoption Scorecard quarterly update. Please note that this is only updated quarterly.

Where available, benchmarking is provided for England, London and/or Haringey's Statistical Neighbours. Haringey's Statistical Neighbours group is defined by Ofsted based on socio-demographic information relating specifically to Children's Services and comprises Croydon, Greenwich, Hackney, Hammersmith and Fulham, Islington, Lambeth, Lewisham, Southwark, Waltham Forest and Wandsworth. The averages provided for benchmarking in this report are simple means.

Looked After Children – Volumes and Activity

This section contains a series of measures which help to provide a picture of the current children in care cohort and the service provided to them, covering the following areas: the numbers of children in care (Op389, Op389a); the movement of children in and out of care and their circumstances (Op415, Op416, Op457, Op414); service activity (Op458, HY32, Op382, Op417, Op419, Op386).

OP389 Children in care including unaccompanied asylum seeking children OP389a The rate of Children in care per 10,000 pop

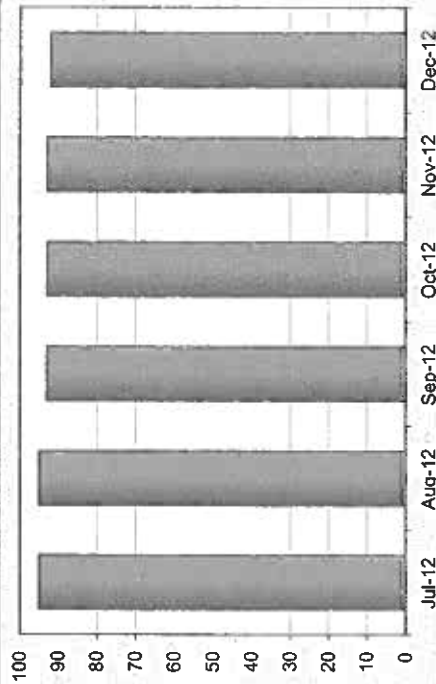
Recent trend (last 6 months)	Key	Jul-12	Aug-12	Sep-12	Oct-12	Nov-12	Dec-12	Trend
Haringey Number of CiC		548	548	538	534	536	529	Green
Haringey Target		557	553	548	544	540	536	●
Haringey Rate per 10,000 pop		95	95	93	93	93	92	
Year end target								524

Performance Comment

- There were 529 children in care on the last day of December (503 excluding unaccompanied minors).
- This equates to a rate of 92 per 10,000 population, a significant reduction compared to this time last year (108).
- The rate remains higher than the statistical neighbour average (74 as at March 2012) and significantly higher than the England average (59). Please note that all rates for 2011/12 and from April 2012 have been revised in line with new population estimates for Mid-Year 2011 including adjustments to Statistical Neighbour and England rates.
- The average number of children in care in our statistical neighbours was 426 (31st March 2012).

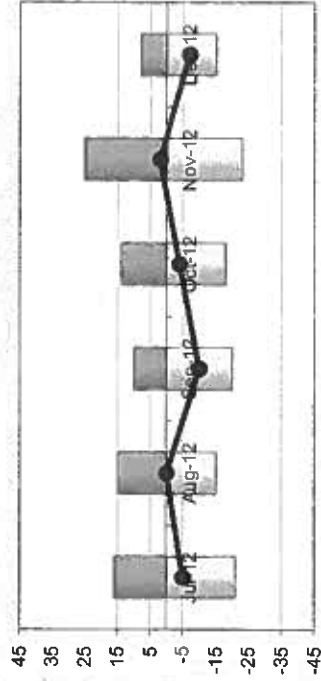
Service Comment

The CiC Service continues to work to ensure that children in care longer term have the opportunity to return to live with their birth families where possible, if circumstances have changed over time. In the last few months two care orders have been rescinded due to progress that young people have made with their families has led to them being able to return home. Several others are now subject to placement with parents agreements and therefore not in foster or residential care. Support packages are being used, (ie support for relatives with the acquisition of suitable accommodation, ongoing family support maybe with a supervision order) to ensure alternatives other than care orders as the outcome of care proceedings.



**Op415 Children becoming looked after and
Op416 Children ceasing to be looked after**

Recent trend (last 6 months)	Key	Jul-12	Aug-12	Sep-12	Oct-12	Nov-12	Dec-12	Traffic Light
Haringey (becoming)		16	15	10	14	25	8	Data Only
Haringey (ceasing)		-21	-15	-20	-18	-23	-15	
Haringey Net Increase / Decrease	●	-5	0	-10	-4	2	-7	



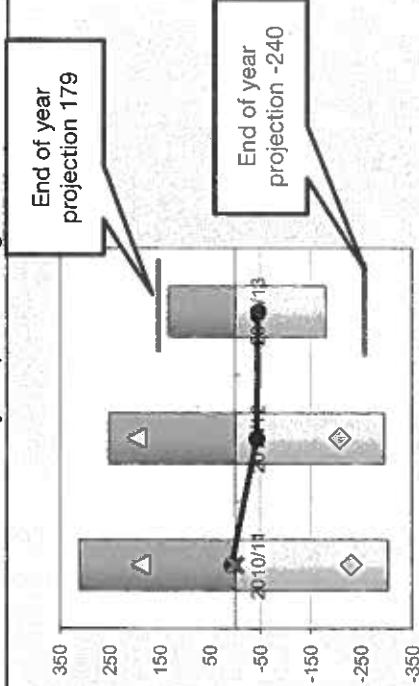
Performance Comment

- 8 children became looked after in December and 15 ceased to be looked after.
- 134 children have become looked after in the year to date and 180 have ceased to be looked after.
- The cohort has decreased by 46 children in the year to date.

Service Comment

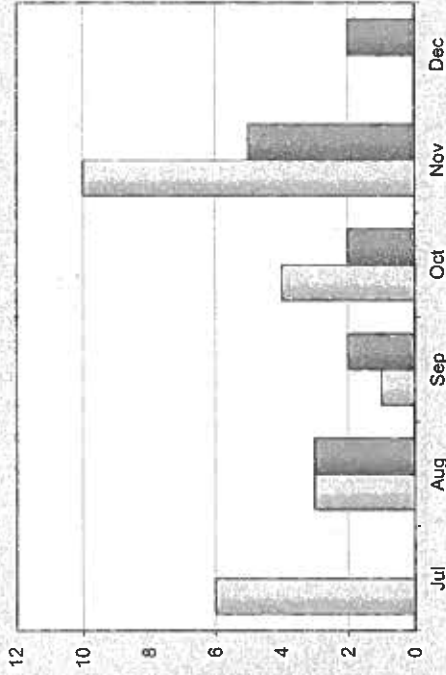
Options for securing permanence for children either through SGO or adoption or by successful return to family networks are a key part of the CIC workload. Managing entry to care is equally critical. Supporting staff to make effective use of early help and edge of care services

Long term trend (last 6 years)	Key	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	Traffic Light
Haringey (becoming)		-	-	-	311	253	134	Data Only
Haringey (ceasing)		-	-	-	-304	-296	-180	
Haringey Net Increase / Decrease	●	-	-	-	7	-43	-46	
Stat. Neighbours (becoming)	△	192	193	216	189	197	-	
Stat. Neighbours (ceasing)	◇	-212	-208	-219	-229	-207	-	
Statistical Neighbours Net Increase	✕	-20	-15	-3	-40	-10	-	



OP457 Number of looked after children who ceased to be looked after for less than a month

Recent trend (last 6 months)	Key	Jul-12	Aug-12	Sep-12	Oct-12	Nov-12	Dec-12	Traffic Light
Haringey		0	3	2	2	5	2	Data Only
Previous Year	Key	Jul-11	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11	
Haringey (previous year)		6	3	1	4	10	0	



Performance Comment

- In the year to date, 22 children have been looked after for less than a month before ceasing to be looked after, compared to 56 for the same period last year.

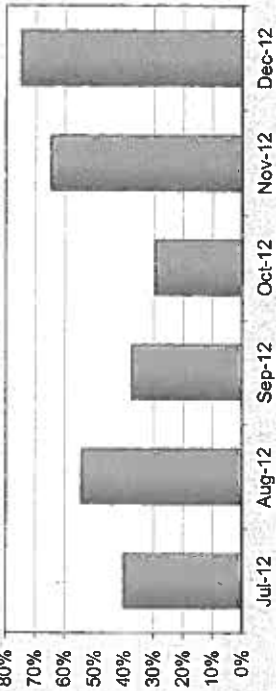
Service Comment

This downward trend in short term admissions results from greater emphasis on preventative measures including a balanced approach to managing risk and ensuring only those children whose safeguarding needs cannot be otherwise met enter into care.

There is currently no available benchmarking for this indicator. Strategy and Business Intelligence undertake regular environment scanning to ensure that benchmarking data is as complete and up to date as possible

OP414 Percentage of Children becoming looked after previously subject to Child Protection plan

Recent trend (last 6 months)	Key	Jul-12	Aug-12	Sep-12	Oct-12	Nov-12	Dec-12	Traffic Light
Haringey		40%	55%	38%	29%	65%	75%	Data Only



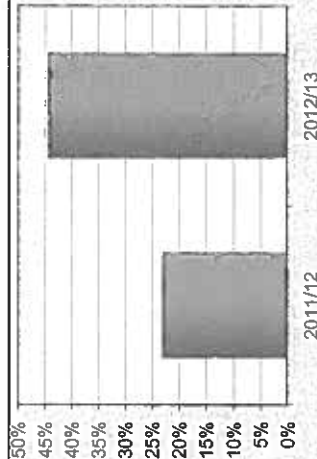
Performance Comment

-6 children who became looked after in December had previously been subject to a CP Plan

Service Comment

This demonstrates our longer term involvement with families where other solutions have been sought but, in these cases, clearly all additional efforts have not resolved issues and young people have had to be brought into care.

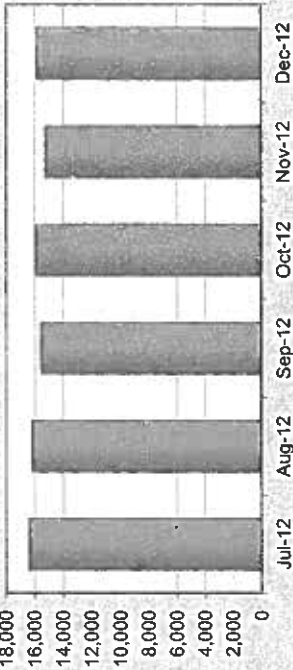
Long term trend (last 6 years)	Key	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	Traffic Light
Haringey		-	-	-	-	23%	44%	Data Only



There is currently no available benchmarking for this indicator. Strategy and Business Intelligence undertake regular environment scanning to ensure that benchmarking data is as complete and up to date as possible

OP458 Total No. days children have been in care (Excluding placed at home)

Recent trend (last 6 months)	Key	Jul-12	Aug-12	Sep-12	Oct-12	Nov-12	Dec-12	Traffic Light
Haringey	16,388	16,183	15,557	15,942	15,209	15,864	15,864	Data Only



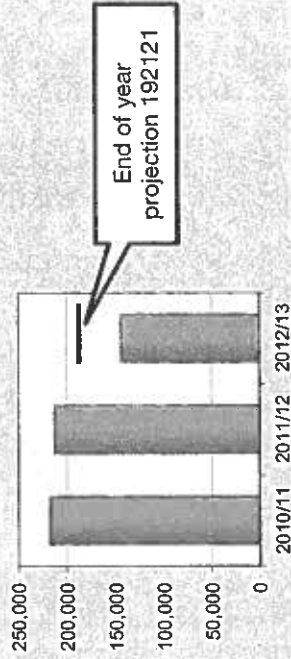
Performance Comment

- The total number of days in care in December was 15,864, higher than the previous month.
- The year to date figure of 144,091 is significantly lower than the same time last year (162,046).
- This measure is looked at alongside children who ceased to be looked after who had been looked after for less than a month where there is a decreasing trend.

Service Comment

Increasing use of special guardianship orders in addition to adoption orders supports the reduction in longer term time in care and increasing success in securing legal permanence for children who cannot return home.

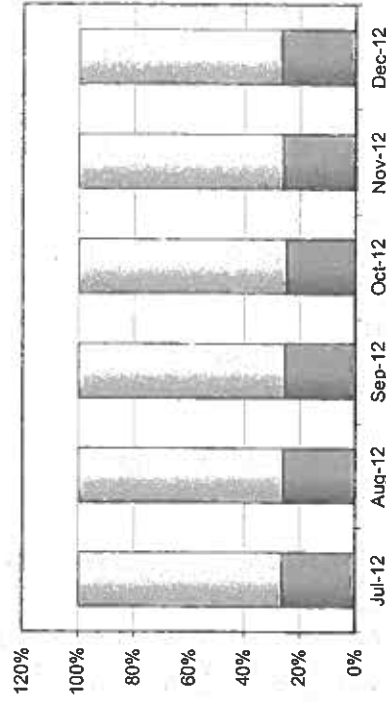
Long term trend (last 6 years)	Key	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	Traffic Light
Haringey	217,488	212,812	144,091	Data Only



There is currently no available benchmarking for this indicator. Strategy and Business Intelligence undertake regular environment scanning to ensure that benchmarking data is as complete and up to date as possible

**Op581a Percentage of looked after children placed in Haringey and
Op581b Percentage of looked after children placed outside Haringey**

Recent trend (last 6 months)	Key	Jul-12	Aug-12	Sep-12	Oct-12	Nov-12	Dec-12	Traffic Light
Placed in Haringey		26.5%	26.0%	25.6%	25.0%	26.3%	27.0%	Unknown
Placed outside Haringey		73.5%	74.0%	74.4%	75.0%	73.7%	73.0%	Unknown



Performance Comment

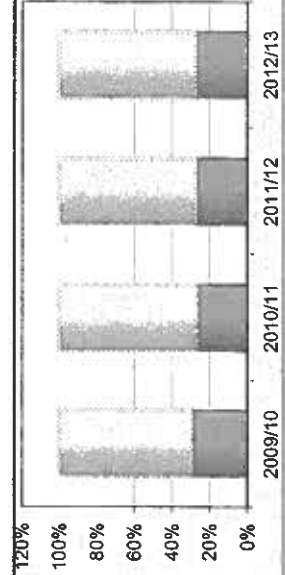
81% of children in care are placed within 20 miles of Haringey. 97 children are placed more than 20 miles away. 53 of the 97 children are placed with agency carers.

Children in care placed more than 20 miles away	Key	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13
Haringey 20 miles +		-	-	13.0%	12.0%	12.0%	19.0%
Statistical Neighbours		-	-	16.0%	16.0%	16.0%	-
London		-	-	18.0%	18.0%	18.0%	-

Service Comment

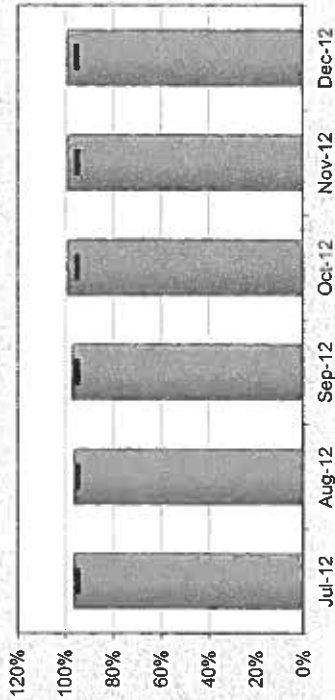
We continue to develop processes and relationships with providers to ensure that as many children as possible are placed as close to the borough as possible. Most children are placed in surrounding boroughs. We only place children more than 20 miles away where they have specific needs which are difficult to meet closer to the borough.

Long term trend (last 6 years)	Key	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	Traffic Light
Placed in Haringey		-	-	29.0%	26.0%	26.7%	27.0%	Unknown
Placed outside Haringey		-	-	71.0%	74.0%	73.3%	73.0%	Unknown



Op382 Children in Care visits (% of visits due which were completed within the 6 week timescale)

Recent trend (last 6 months)	Key	Jul-12	Aug-12	Sep-12	Oct-12	Nov-12	Dec-12	Traffic Light
Haringey		96.5%	96.3%	96.9%	99.1%	99.2%	99.2%	Green
Haringey Target	-	95%	95%	95%	95%	95%	95%	●



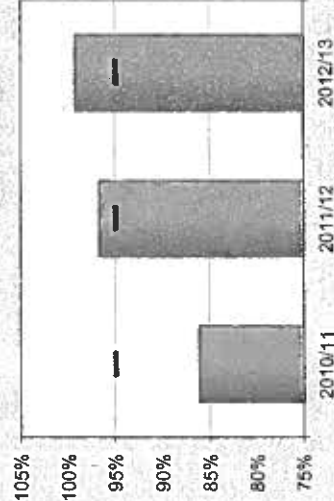
Performance Comment

- 99.2% of children in care visits are up to date, remaining well above the 95% target
 - This is based on a 6 week timescale or for lower risk children a 2 or 3 monthly timescale where this has been agreed at a LAC review.

Service Comment

Huge efforts were made during December with the backdrop of the holiday period and illness on the part of staff and LAC children. We have embedded the principle of LAC visits being our core business and as they were upheld this month, with a fair number of practical difficulties to overcome, it does seem that this is now firmly in place.

Long term trend (last 6 years)	Key	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	Traffic Light
Haringey		-	-	-	86.1%	96.7%	99.2%	Green
Haringey Target	-	-	-	-	95%	95%	95%	●



There is currently no available benchmarking for this indicator. Strategy and Business Intelligence undertake regular environment scanning to ensure that benchmarking data is as complete and up to date as possible

Op417 Care Proceedings Initiated—(No. of children)

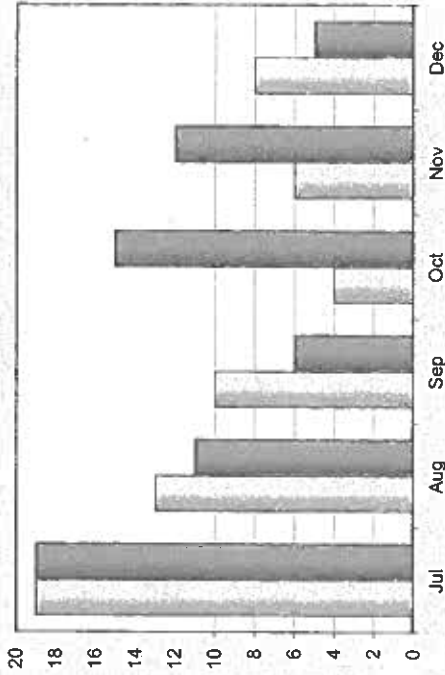
Recent trend (last 6 months)	Key	Jul-12	Aug-12	Sep-12	Oct-12	Nov-12	Dec-12	Timeline
Haringey		19	11	6	15	12	5	Data Only
		Jul-11	Aug-11	Sep-11	Oct-11	Nov-11	Dec-11	
Haringey (previous year)		19	13	10	4	6	8	

Performance Comment

- There were 5 children (4 families) where care proceedings were initiated in December and 100 (69 families) in the year to date.
- The year to date figure is lower than the 121 care proceedings initiated by this point last year.

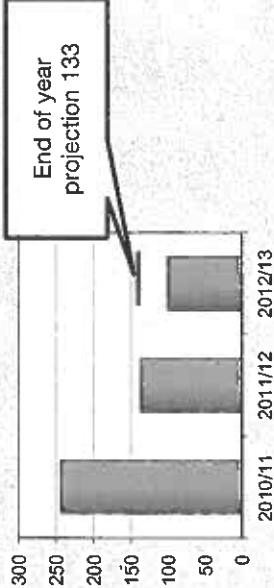
Service Comment

A balanced approach to ensuring early help is available to families and that children are only safeguarded by use of care where there is no safe or effective alternative has allowed a downward trend in the numbers of new care applications being made during the year.



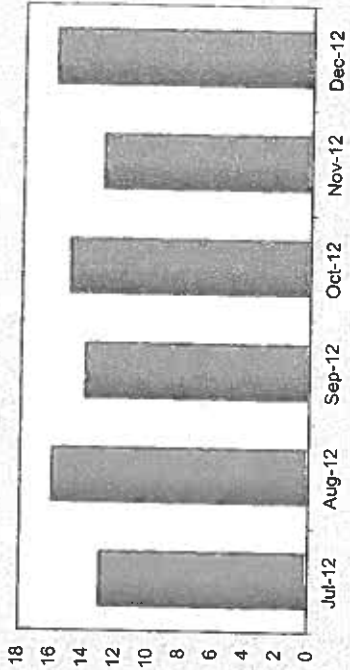
Long term trend (last 6 years)	Key	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	Timeline
Haringey		-	-	-	243	137	100	Data Only

There is currently no available benchmarking for this indicator. Strategy and Business Intelligence undertake regular environment scanning to ensure that benchmarking data is as complete and up to date as possible



Op 419 Number of children missing/absconded from care at any point in the month

Recent trend (last 6 months)	Key	Jul-12	Aug-12	Sep-12	Oct-12	Nov-12	Dec-12	Trend
Haringey		13	16	14	15	13	16	Data Only



Performance Comment

- 16 children were missing from care during the month of December. This includes 5 who were missing for less than 24 hours (absconded)
- 5 young people remained missing from their placements at the end of the month including 4 whose whereabouts are known.

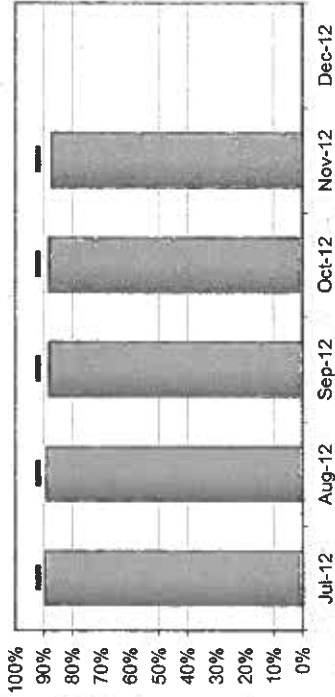
Service Comment

Independent return interviews are now firmly in place and young people are being recovered relatively swiftly if they go missing. We now need to bring together feedback from interviews to inform our practice with those young people who go missing. There is currently only one young person missing whose whereabouts is not known although he is in touch with the service by phone now.

There is currently no available benchmarking for this indicator. Strategy and Business Intelligence undertake regular environment scanning to ensure that benchmarking data is as complete and up to date as possible

OP386 Children in care cases which were reviewed within required timescales

Recent trend (last 6 months)	Key	Jul-12	Aug-12	Sep-12	Oct-12	Nov-12	Dec-12	Traffic Light
Haringey	-	89.7%	89.2%	88.1%	88.3%	87.4%		Amber
Haringey Target	-	92%	92%	92%	92%	92%		



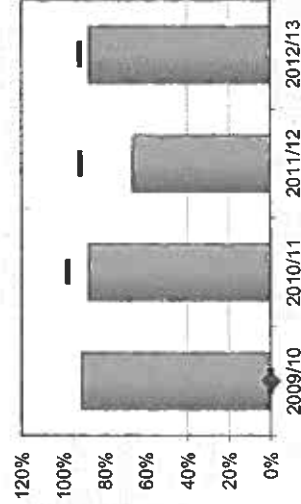
Performance Comment

-A new framework-I report has been tested and is now fit for purpose. The performance for the year has been calculated using the new report which provides a snapshot of children with reviews in time for each month. As expected, month on month performance shows a decline, as each late review counts for the remainder of the year.

Service Comment

With a diminishing overall number of children in care and being admitted to care the workload of the IRO team is gradually reducing. The service will continue its focus on timeliness but refresh its approach towards ensuring the quality of the LAC review meetings and the contribution they make to ensuring children in our care have successful outcomes.

Long term trend (last 6 years)	Key	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	Traffic Light
Haringey	-	-	-	91.1%	87.8%	66.5%	87.4%	Amber
Haringey Target	-	94%	-	-	98%	92%	92%	
London	◆	-	-	-	-	-	-	



Looked After Children - Stability of Placements

These measures relate to the stability of placements of looked after children. The first (HY62) is based on the number of placements each child has experienced. It gives the percentage of children who have had three or more placements during the last year. The second measure (Op63) is based on the length of placement; it gives the percentage of all children who have been in care for at least 2.5 years who have been in the same placement for at least 2 years.

HY62 Stability of placements of looked after children: number of moves

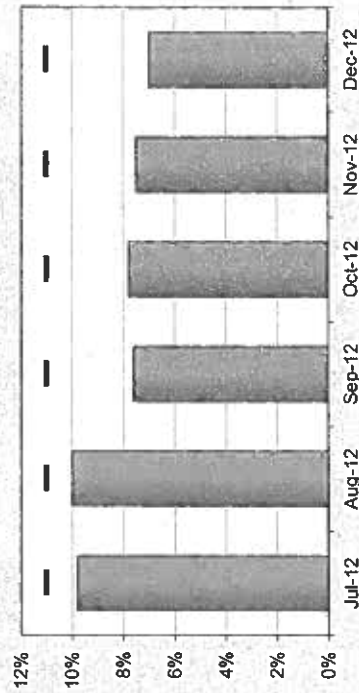
Recent trend (last 6 months)	Key	Jul-12	Aug-12	Sep-12	Oct-12	Nov-12	Dec-12	Trend Light
Haringey		9.8%	10.0%	7.6%	7.8%	7.5%	7.0%	Green
Haringey Target	—	11%	11%	11%	11%	11%	11%	

Performance Comment

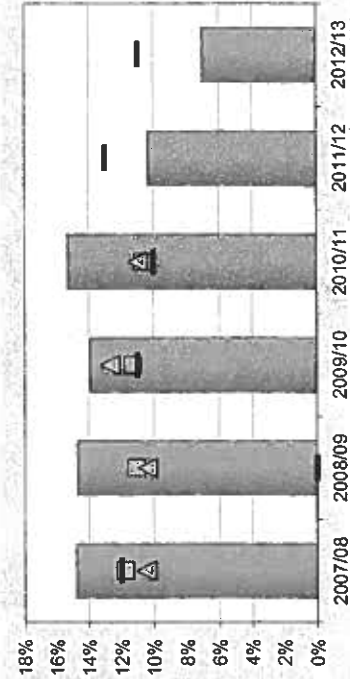
- 37 out of 529 (7%) looked after children have had 3 or more placements in the last year.
- This is within the target and lower than our statistical neighbours (10.3% for 2010/11).
- The number of children with two placements is also tracked and appears to be increasing (96 or 18.1% as at December).

Service Comment

Once again this relates to the careful monitoring of placements, good matching processes and stable staff group who are really getting to know their children in care. We are doing as well as, and in some cases better, than our statistical neighbours.



Long term trend (last 6 years)	Key	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	Trend Light
Haringey		14.8%	14.7%	13.9%	15.3%	10.3%	7.0%	Green
Haringey Target	—	12%	-	11%	10%	13%	11%	
Statistical Neighbours	△	10.5%	10.4%	12.7%	11.0%	11.0%	-	
London	◆	11.2%	11.1%	11.4%	12.0%	12.0%	-	
England	□	11.8%	11.1%	11.3%	10.7%	11.0%	-	



Op63 Stability of placements of looked after children: length of placement

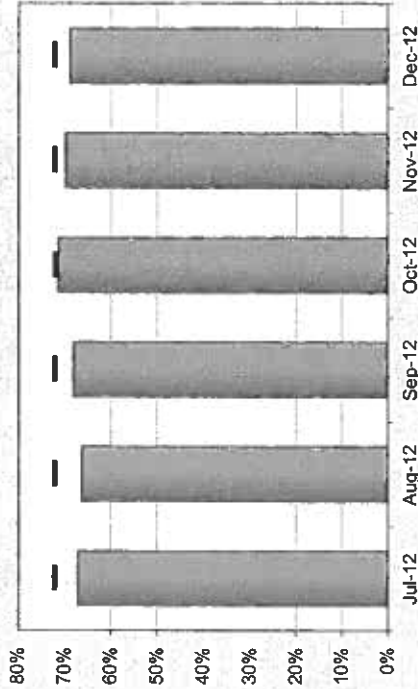
Recent trend (last 6 months)	Key	Jul-12	Aug-12	Sep-12	Oct-12	Nov-12	Dec-12	Traffic Light
Haringey		67.2%	66.3%	68.1%	71.4%	69.9%	68.9%	Amber
Haringey Target	-	72%	72%	72%	72%	72%	72%	

Performance Comment

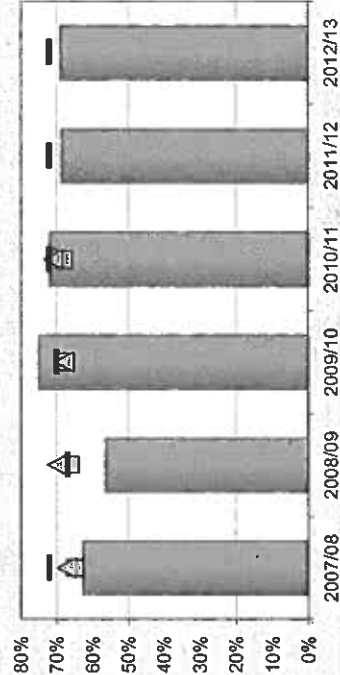
- 68.9% of children under 16 (133 out of 193 cohort) who have been in care for 2.5 years have been in the same placement for at least 2 years.
- There has been a steady decline since 2009/10 although the numbers in care for 2.5 years have been increasing (193 at November 2012 compared with 176 at December 2011).
- Performance is slightly lower than the target of 72% and similar to statistical neighbour average.

Service Comment

More work must go into permanence planning for long term foster placements. This is underway with a plan to incorporate matching overview on placements into the Resources Panel.



Long term trend (last 6 years)	Key	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	Traffic Light
Haringey		62.7%	56.3%	75.0%	72.0%	68.6%	68.9%	Amber
Haringey Target	-	72%	67%	70%	72%	72%	72%	
Statistical Neighbours	Δ	67.3%	70.0%	68.0%	71.0%	73.0%	-	
London	◆	66.8%	68.0%	66.6%	70.0%	72.0%	-	
England	□	65.0%	66.2%	67.4%	68.0%	68.0%	-	



Care Leavers

These measures are based on young people who turn 19 in the month; 65 young people are due to turn 19 in 2012/13. Monthly percentages for this indicator are therefore based on small numbers and should be interpreted with care. The status of the young people concerned needs to be in established within four months of leaving care otherwise they cannot be counted as in EET or in suitable accommodation. Accommodation is deemed suitable if it provides safe, secure and affordable provision for young people.

Op147 Care leavers in suitable accommodation

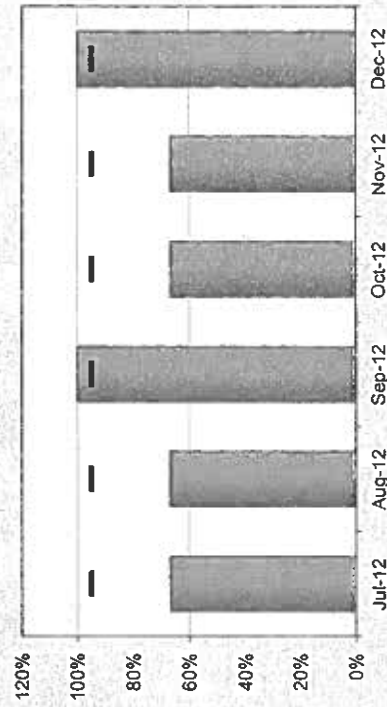
Recent trend (last 6 months)	Key	Jul-12	Aug-12	Sep-12	Oct-12	Nov-12	Dec-12	Traffic Light
Haringey		67%	67%	100%	67%	67%	100%	Green
Haringey Target	—	95%	95%	95%	95%	95%	95%	

Performance Comment

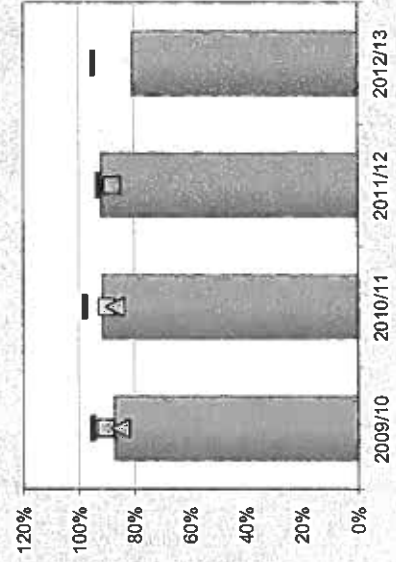
- 61% (33 out of 41) of care leavers for the year to date were in suitable accommodation.
- This is below the target of 95% and lower than the England figure (88% for 2011/12).
- All of the young people in December's cohort were in suitable accommodation.

Service Comment

All care leavers this month are in suitable accommodation.



Long term trend (last 6 years)	Key	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	Traffic Light
Haringey		-	-	87%	92%	92%	81%	Red
Haringey Target	—	95%	95%	95%	98%	93%	95%	
Statistical Neighbours	△	92%	89%	85%	87%	91%	-	
London	◆	90%	88%	88%	90%	89%	-	
England	□	88%	90%	90%	90%	88%	-	



Op148 Care leavers in education, employment or training

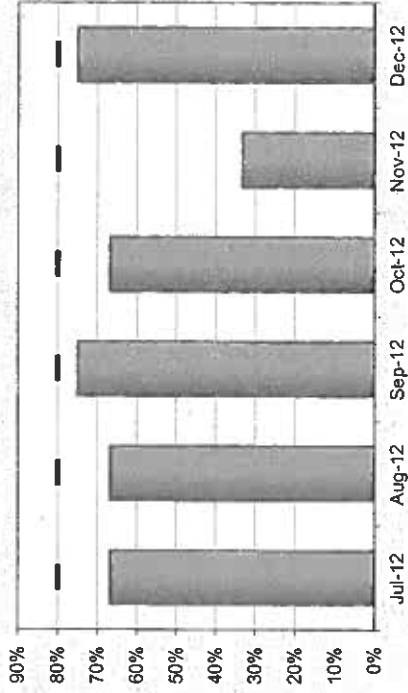
Recent trend (last 6 months)	Key	Jul-12	Aug-12	Sep-12	Oct-12	Nov-12	Dec-12	Traffic Light
Haringey		67%	67%	75%	67%	33%	75%	Red
Haringey Target	-	80%	80%	80%	80%	80%	80%	●

Performance Comment

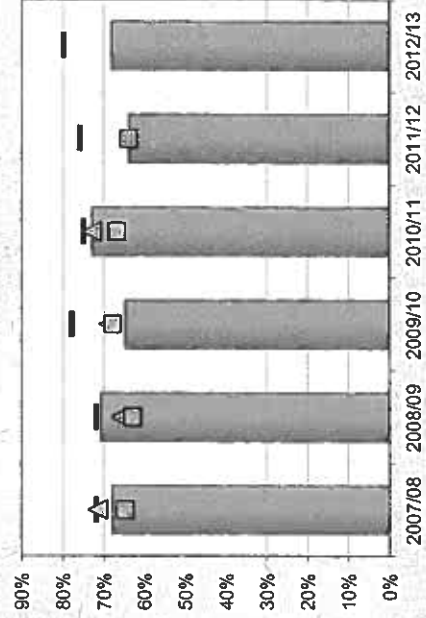
- As at the end of December 28 out of 41 care leavers (68%) were in education, employment or training (EET) below the 80% target.
- This figure compares favourably with statistical neighbours and is above the C194England figure (64% for 2011/12).

Service Comment

One young person who was in care with the Children with Disabilities Team was not transferred to the Young Adults Service. He receives support from the Learning Disabilities Team but has not made a transition to the Young Adults Team. This young person is the second such example in a few months. More development work needs to take place regarding our service provision to those young people worked with in other teams.



Long term trend (last 6 years)	Key	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	Traffic Light
Haringey		68%	71%	65%	73%	64%	68%	Red
Haringey Target	-	72%	72%	78%	75%	76%	80%	●
Statistical Neighbours	△	72%	66%	69%	73%	61%	-	
London	◆	68%	65%	67%	68%	62%	-	
England	□	65%	63%	68%	67%	64%	-	



Adoption and Special Guardianship Orders

This section provides information on the volume of adoptions and special guardianship orders and the timeliness of placements of looked after children for adoption following an agency decision (% placed within 12 months). It also provides a monthly update on the three key adoption scorecard indicators A1, A2 and A3 relating to the timeliness of the adoption process. For further long term trend data, benchmarking, contextual data and performance against national adoption indicators, please refer to Appendix 2, the Adoption Scorecard quarterly update. Please note that this is only updated quarterly due to the relatively small number of children involved - more regular updates may be misleading as small variations can skew the outcomes.

Op 418 Number of adoptions/special guardianship orders

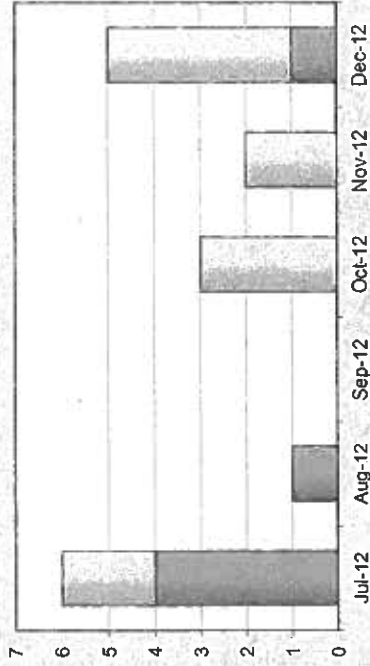
Op 418a Number of adoptions

Op 418b Number of special guardianship orders (SGOs)

Recent trend (last 6 months)	Key	Jul-12	Aug-12	Sep-12	Oct-12	Nov-12	Dec-12	Trend
Haringey (Adoptions and SGOs)		6	1	0	3	3	5	Data Only
Haringey- Adoptions		4	1	0	0	0	1	
Haringey- SGOs		2	0	0	3	2	4	

Performance Comment

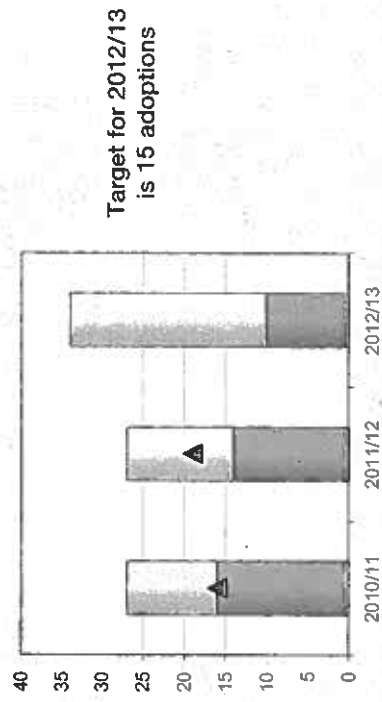
- There have been 10 adoptions in the year. The target set for adoptions is 15 and we are on track to meet this. This compares with 11 adoptions and 9 SGOs at this point last year.
- There have been 24 special guardianship orders in the year to date; more than there were in all 2011/12.
- The 903 comparative data for 2011/12 showed that of the children who ceased to be looked after in the year 5% were adopted, this compares to 8% in London and 9% in our comparator authorities, the highest being Hackney at 17%.



Service Comment

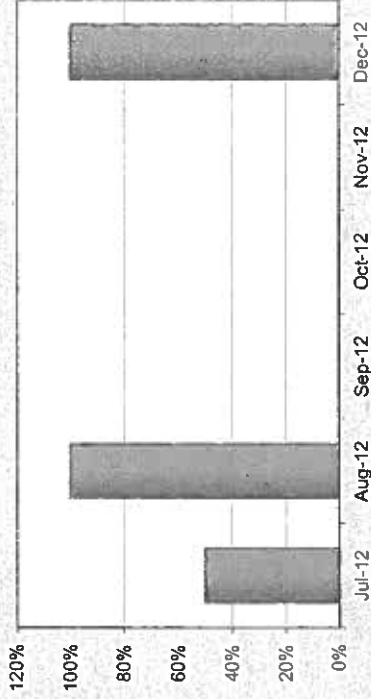
We still have a number of orders to come through before the end of the year. A further 7 applications have been submitted to the court and a further 7 sets of adopters are ready to submit their applications to court once the statutory 10 week period has elapsed. There are specific reasons for delay in submitting applications in 3 of the cases. Targeted work is undertaken to drive through the adoption orders, involving the IROs. There is a volume of adoption placements which are with adopters from voluntary and other local authority adoption agencies. This makes it more complex to control applications, as there is no involvement from the Haringey adoption service. This is what makes the role of the IROs crucial. 13 out of the 23 children placed since April were placed in the last quarter of the calendar year, which clearly impacts on the % of children adopted in the year.

Long term trend (last 5 years)	Key	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	Light
Haringey (Adoptions and SGOs)		-	-	-	27	27	34	Data Only
Haringey - Adoptions		-	-	-	16	14	10	Green
Haringey - SGOs		-	-	-	11	13	24	Data Only
Stat. Neighbours Ave (adoptions only)	▲	18	17	17	16	19	-	
Stat. Neighbours Ave. SGOs only)		-	-	13	13	14	-	



Op61 Timeliness of placements of looked after children for adoption following an agency decision that the child should be placed for adoption. Percentage of adopted children placed within 12 months.

Recent trend (last 6 months)	Key	Jul-12	Aug-12	Sep-12	Oct-12	Nov-12	Dec-12	Target
Haringey		50%	100%	-	-	-	100%	No Target set



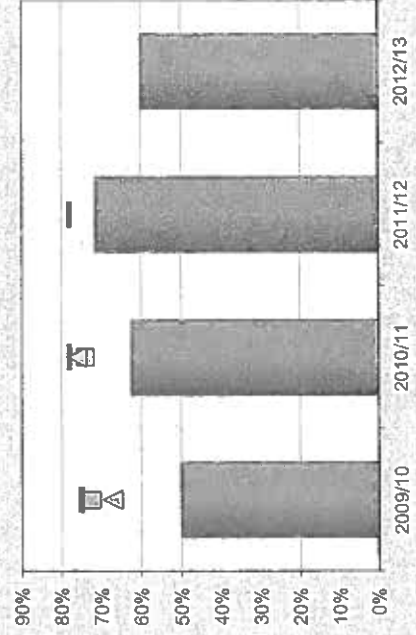
Performance Comment

-1 child was adopted in December

Service Comment

For children adopted to date only one child was placed in under the 639 target number of days. This refers to a historical situation in which there was insufficient focus on placing children for adoption, with attention being directed to front line services. The position is improving for children referred more recently and will continue to improve as a result of the improved focus on making timely placements and the improved systems and processes which have been developed.

Long term trend (last 6 years)	Key	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	Target
Haringey				50%	63%	71%	60%	No Target set
Haringey Target	-	72%		75%	78%	78%	-	
Statistical Neighbours	△	66%	79%	67%	76%	-	-	
London	◆	71%	77%	74%	-	-	-	
England	□	76%	75%	72%	74%	-	-	

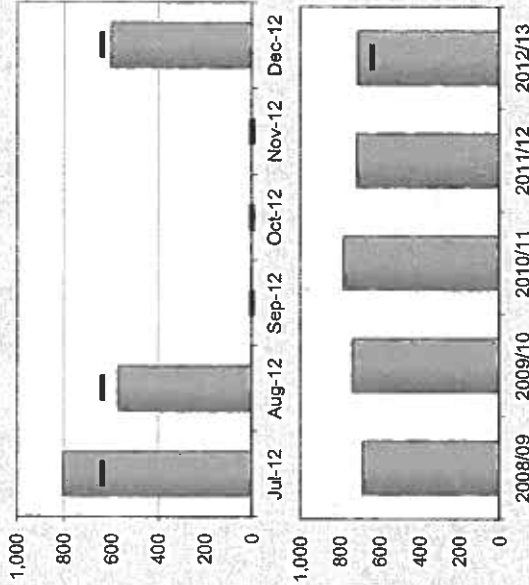


HY483 Average days from becoming looked after to being placed for adoption for children adopted in period (Adoption Scorecard Indicator A1)*
 * This figure relates to adopted children only
 (it excludes children placed currently for adoption)

Recent trend	Key	Jul-12	Aug-12	Sep-12	Oct-12	Nov-12	Dec-12	Traffic Light
Haringey		805	571	N/A	N/A	N/A	600	Green
National Threshold	-	639	639	-	-	-	639	●

Performance Comment

-1 child was adopted in December.



Service Comment

Please see service comments in op61. The children placed this year include 6 who were placed over 1,000 days and 7 were placed over the target 639 days. Of the children who have placements identified, and who are going to be placed before the end of the financial year, 3 of these children have been looked after for over the 639 days. Whilst the service is placing children over the target number of days, there is not going to be a substantial reduction in the average number of days for at least six months going into the new financial year.

Long term trend	Key	2007/08	2008/09	2009/10	2010/11	2011/12	2012/13	Traffic Light
Haringey		-	686	736	784	715	711	Red
National Threshold	-	-	-	-	-	-	639	●

Three year average	2008-11	2009-12
Haringey	739	749
Statistical Neighbours	717	772
England	625	636